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Page 69. We should consider the establishment of a task force of intelligence officers, including military, for emergency use in critical areas.

Comment. A similar proposal, having to do, however, exclusively with CIA personnel, was extensively studied during 1953, 54 and 55. This proposal was commonly known as the proposal for a cadre. It has never been acted upon because of the limitations imposed upon the Clandestine Services by the personnel ceiling and because of a fear that the establishment of a separate cadre would result in a decline in morale of the personnel assigned to it. These considerations would appear to obtain with respect to the proposal made by the Director.

There has, however, never been any question about the desirability of having available to the Agency intelligence officers for emergency use in critical areas. In order to achieve this end it is proposed:

- a. that each Deputy Director be requested to establish and maintain the roster of an Activist Reserve of officers stationed in Washington or within easy reach, who are qualified for specialized, emergency, field duty in critical areas,
- b. that the DD/P, supported by the Director of Personnel and the Director of Training, be responsible for vetting such a Reserve and selecting members,
- c. that the Director of Training be responsible for conducting activist training at a rate of approximately ten working days per annum. Basic training in language and clandestine techniques will not be counted against this time and will be required of all Reservists. This can be supplied through the medium of already-established courses,
- d. that the military services be invited to nominate officers for this Reserve, and that these officers be offered selected basic and activist training as indicated above.

The above comments have been discussed with the Office of Training which agrees that they are a sensible initial approach to the problem. If these proposals are agreed to by the DCI, the Office of Training suggests the advisability of working out with the DD/P formal arrangements for effecting the training and employment of the Activist Reserve, and feels that an initial training period of approximately 16 weeks will be necessary basic training for all Reservists.